

**The OIA in context**  
Connecting the big picture to practical implementation




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**Evidence-based policy making**


“What can we reason, but from what we know?”



**Alexander Pope**  
‘An Essay on Man’, 1733

**Honoured, but not worshipped**


“It is not enough in free states for a few to have fathomed this. It is the majority that will decide matters. Those who have advanced that far are too elevated above the common people: they are individuals who, once they have gained the confidence of the country through their zeal, are soon led astray from the right path by an insidious self-interest; they should therefore be honoured, but not worshipped, and be followed, but not blindly. If that is to happen, the nation itself must be enlightened, but that requires reasoning. That is best developed when we put our thoughts down on paper. But there is little encouragement for that unless the printing press makes it public.”



**Anders Chydenius**  
‘What May Be the Cause of So Many People Annually Emigrating from This Country? And by What Measures May It Best Be Prevented?’ Submitted in 1763

**Insufficiently informed legislating**

No evidence should be needed that a certain freedom of writing and printing is one of the strongest bulwarks of a free organisation of the state, as without it, the estates would not have sufficient information for the drafting of good laws, and those dispensing justice would not be monitored, nor would the subjects know the requirements of the law, the limits of the rights of government, and their own responsibilities. Education and good conduct would be crushed; coarseness in thought, speech, and manners would prevail, and dimness would darken the entire sky of our freedom in a few years.




**Anders Chydenius**  
‘Memorial on the Freedom of Printing’, 1765

**Universal Declaration of Human Rights**


**Article 19.**

Everyone has the right to freedom of opinion and expression; this right includes freedom to hold opinions without interference and to seek, receive and impart information and ideas through any media and regardless of frontiers.



**Made up of mysteries**

“the people’s enemies take care to represent government as a thing made up of mysteries, which only themselves understood”



**Thomas Paine**  
‘Rights of Man’, 1792

## Yes Minister - Open Government



**Bernard:** But surely the citizens of a democracy have a right to know?

**Sir Humphrey Appleby:** No. They have a right to be ignorant. Knowledge only means complicity in guilt; ignorance has a certain dignity.

## Accountability - 1

“There is nothing necessarily open to criticism in incompatibility between policy and presentation of policy”

- Geoffrey Howe, *Evidence to the Scott Enquiry*

## Accountability - 2

“Throughout the period that the Inquiry has to examine...there is to be found, in my opinion, a consistent undervaluing by Government of the public interest that full information should be made available to Parliament. In circumstances where disclosure might be politically or administratively inconvenient, the balance struck by the Government comes down, time and time again, against full disclosure.”

*The Scott Report, vol. 1, page 211*

## Why have an OIA?

### Danks Committee

“The case for more openness in government is compelling. It rests on the democratic principles of encouraging participation in public affairs and ensuring the accountability of those in office; it also derives from concern for the interests of individuals. A no less important consideration is that the Government requires public understanding and support to get its policies carried out. This can come only from an informed public.”

## New Zealand - Purposes

- a) To increase progressively the availability of official information to the people of New Zealand in order-
  - (i) To enable their more effective participation in the making and administration of laws and policies; and
  - (ii) To promote the accountability of Ministers of the Crown and officials, and thereby to enhance respect for the law and to promote the good government of New Zealand
- b) To provide for proper access by each person to official information relating to that person
- c) To protect official information to the extent consistent with the public interest and the preservation of personal privacy.

Official Information Act, 1982, s.4

## Purposes - Finland

- Finland 1999 Act**
- to promote openness and good practice in information management
  - to provide individuals and corporations with an opportunity to monitor the exercise of public authority and use of public resources
  - to freely form an opinion
  - to influence the exercise of public authority
  - to protect their rights and interests.

S. 3

## Indonesia FOI Act - Objectives

### Article 3

This law is aimed at the following:

- To secure the right of the citizens to know the plan to make public policies, public policy programs, and the process to make public decisions, as well as the reason of making a public decision.
- To encourage the participation of the society in the process of making a public policy;
- To increase the active role of the people in making public policies and to manage the Public Agencies properly;
- To materialize good governance, ie. transparent, effective and efficient, accountable and responsible.
- To know the rationale of a public policy that affects the life of the people;
- To develop sciences and to sharpen the mind of the nation; and/or
- To enhance the information management and service at Public Agency circles, so as to produce good quality information service.

## Participative purpose

In reality the application of the Act since 1982 has increased more upon the accessibility of freedoms and choices than it has upon the effective participation in the making and administration of laws and policies, maybe because gaining access to information in the name of promoting accountability has elicited information which is seen as being newsworthy and therefore interesting to the public.

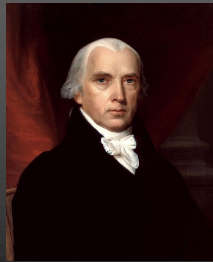
In fact, what is of more long term significance and benefit to New Zealanders is the ability to participate in the making and administration of laws and policies by being empowered with the ability to gain access to official information and provide an informed basis for alternative advice to the decision makers within the governmental system, independently of the advice available through official channels.

...  
The area of greatest opportunity for extending the openness of our system of government lies in increasing accessibility to advice about issues of significant public policy or programmes prior to decisions being made so that one of the purposes of the Official Information Act (participation by New Zealanders in the making of laws and policies) can be better achieved.

Chief Ombudsman, Sir Brian Elwood, 2001

## The power we get from knowledge

Knowledge will forever govern ignorance: and a people who mean to be their own governors, must arm themselves with the power which knowledge gives.



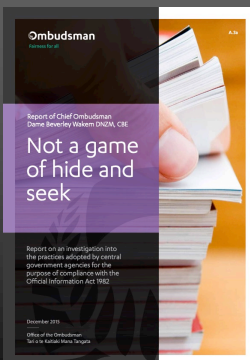
James Madison  
to W.T. Barry, August 4, 1822

## Anticipatory governance

- Citizens are an essential part of the 'sensory system' of democratic governance.
- Participatory modes of decision-making, especially those involving deliberative processes, enable policy learning and can extend participants' time horizons.
- A sense of ownership of the decisions. Participation strengthens legitimacy.

Jonathan Boston, *Safeguarding the Future: Governing in an Uncertain World*, 2017. Pub. Bridget Williams Books. Pages 78-9.

## 5 years on...



## 5 years on...


- Agencies should ensure their strategic plans include increasing the agency's openness and accessibility of information about its work and activities, and engagement with the public and media.



**5 years on...**

**18** Agencies should review their information management and record keeping policies to ensure they include guidance on managing emails and text messages created and received for business purposes, regardless of whether they are held on an agency-owned or a personal device.

**31** The Ministry of Justice, in collaboration with the SSC and Archives NZ, should develop a model information search policy for agencies to apply.



**NZ Public Records Act 2005**

**17 Requirement to create and maintain records**

- (1) Every public office and local authority must create and maintain full and accurate records of its affairs, in accordance with normal, prudent business practice, including the records of any matter that is contracted out to an independent contractor.
- (2) Every public office must maintain in an accessible form, so as to be able to be used for subsequent reference, all public records that are in its control, until their disposal is authorised by or under this Act or required by or under another Act.
- (3) Every local authority must maintain in an accessible form, so as to be able to be used for subsequent reference, all protected records that are in its control, until their disposal is authorised by or under this Act.

**18 Authority required to dispose of public records and protected records**

- (1) No person may dispose of, or authorise the disposal of, public records or protected records except with the authority of the Chief Archivist, given in accordance with the provisions of this Act.
- (2) Subsection (1) does not apply if the disposal of a public record or a protected record is required by or under another Act.



**NZ Public Records Act 2005**

**61 Offences**

Every person commits an offence who wilfully or negligently—

- (a) damages a public record; or
- (b) disposes of or destroys a public record otherwise than in accordance with the provisions of this Act; or
- (c) contravenes or fails to comply with any provision of this Act or any regulations made under it.

**62 Penalties**

- (1) Every person who commits an offence against section 61 is liable,—
  - (a) in the case of an individual, to a fine not exceeding \$5,000;
  - (b) in every other case, to a fine not exceeding \$10,000.

(2) A person convicted of an offence against section 61 may, in addition to any penalty imposed for the offence, be prohibited by order of the court from having access to Archives New Zealand for any period that the court thinks fit.

**UK FOI Act 2000**

**77 Offence of altering etc. records with intent to prevent disclosure**

**Where**

- (a) a request for information has been made to a public authority, and
- (b) under ... this Act or ... the Data Protection Act 1998, the applicant would have been entitled ... to communication of any information in accordance with that section,


any person to whom this subsection applies is guilty of an offence if he alters, defaces, blocks, erases, destroys or conceals any record held by the public authority, with the intention of preventing the disclosure by that authority of all, or any part, of the information to the communication of which the applicant would have been entitled.

**Emails...**

**Michael Gove faces questions over department's use of private email**


Education secretary facing claims that he and his advisers used private emails to conduct government business

Jeevan Vessagar, education editor  
The Guardian, Tuesday 20 September 2011  
Article history



Michael Gove is facing claims that he and his department used private emails to conduct government business. Photograph: Chris Ison/PA

**5 years on...**



**36 Agencies should strengthen their procedures for considering, documenting and explaining to requesters the public interest factors considered when making a decision whether or not to withhold information under section 9 of the OIA.**

**Section 19**

19 Where a request made in accordance with section 12 is refused, the department or interdepartmental venture or Minister of the Crown or organisation, shall,—

(a) subject to section 10, give to the applicant—

- (i) the reason for its refusal; and
- (ii) **if the applicant so requests, the grounds in support of that reason**, unless the giving of those grounds would itself prejudice the interests protected by section 6 or section 7 or section 9 and (in the case of the interests protected by section 9) there is no countervailing public interest; and

(b) give to the applicant information concerning the applicant's right, by way of complaint under section 28(3) to an Ombudsman, to seek an investigation and review of the refusal.

**Explaining the refusal**

Dear Sarah Joseph

**RE: HIGHWAYS AGENCY LOT 1 AREA 4 ASSET SUPPORT CONTRACT**

Thank you for your email of 23 February 2015 in which you have requested details of the concerns that arose regarding elements of the pricing bids.

I can confirm that the Agency does hold information relevant to your request but this information is being withheld in reliance on the exemptions in section 43 of the Freedom of Information Act 2000, as previously cited in our original response. This is due to the contents having the potential to prejudice the commercial interests of the Agency. We are unable to provide any more detail as the concerns directly relate to suppliers individual financial submissions. In addition, the procurement exercise for this contract is still ongoing. To disclose the information at this moment would damage the fairness of the process. For ease of reference we include our original public interest test considerations below.

**Explaining the public interest test**

ANNEX A

Request for the reasons for restarting the ASC 4 and 12 Tender Process

FOIA Exemption 5.43 - Commercial Interests

Factors supporting disclosure	Factors supporting non-disclosure
<ul style="list-style-type: none"> <li>• There is a public interest in disclosing information about public procurements to ensure there is transparency in the spending of public money and that public bodies are getting value for money when entering into contracts.</li> <li>• There is a strong public interest in releasing information which shows the criteria used when assessing options to illustrate that the processes used were fair and appropriate.</li> </ul>	<ul style="list-style-type: none"> <li>• The information requested is above and beyond the information released to tenderers, releasing the information now would impact the tender process.</li> <li>• The procurement process must be seen to be fair and that commercial interests of the suppliers of services are not unduly prejudiced by the release of commercially sensitive information. It is important to maintain the confidence of our suppliers in order to achieve best value for the tax payer.</li> <li>• The procurement exercise for this contract is still ongoing and disclosure of the information at this moment would damage the fairness of that process; it is not in the public interest to deny an ongoing procurement exercise in the interests of transparency.</li> <li>• To reveal the detail that lead to the decision could undermine our ability to obtain best value for money on future contracts, particularly where there are a number of similar contracts at various stages of the procurement process.</li> <li>• The decision taken caused no additional delay in comparison to the other options therefore it had no further impact on public money</li> </ul>

Conclusion: there are compelling arguments which support withholding the information which outweigh those supporting release.

PIT Members: Karen Huddleston, Louise Bates, Mark Lewis

Date of PIT: 02/02/15

**5 years on...**



**37 My Office, in consultation with the Ministry of Justice and the SSC, should develop a suite of performance measures for agencies to apply to their official information activities (including proactive disclosures).**

ACTING IN THE SPIRIT OF SERVICE: OFFICIAL INFORMATION

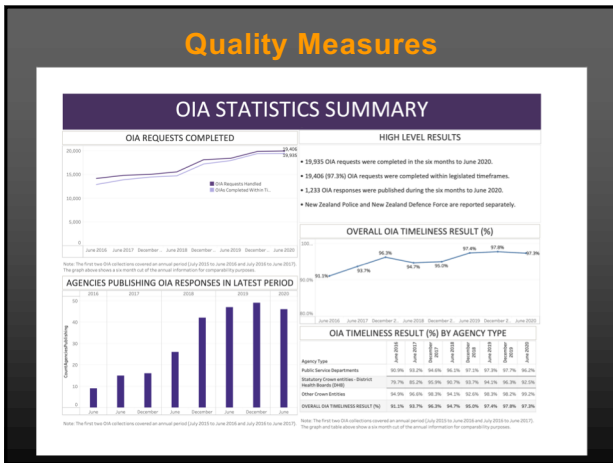
**Selection and Reporting of Official Information Act Statistics**

AGENCY GUIDANCE

Under our commitment to Open Government, the Government has committed to publishing OIA statistics and developing a suite of consistent measures about OIA performance.

This guidance is to assist agencies when developing internal policies and practices in relation to selecting, monitoring and reporting OIA statistics, with a view to ensuring consistency between agencies and over time.

On 31 January 2017, the State Services Commission (SSC) published the first-ever State services-wide set of OIA statistics covering 110 agencies. This included all departments and statutory Crown Entities subject to the OIA. This first set of data covered the 2015/16 financial year and reported the number of logged OIA requests along with the number and proportion handled within the legislated timeframe.



### Types of timeliness complaints to the Ombudsman

Period	Decision not ASARP	% change	Delay deemed refusals	% change	Extensions	% change	Undue delay in release	% change
July-Dec 2016	4	n/a	107	n/a	20	n/a	5	n/a
Jan-June 2017	9	+125%	108	+0.93%	39	+95%	14	+180%
July-Dec 2017	9	0	114	+5.56%	50	+28.21%	11	-21.43%
<b>Total change July-Dec 2016 to July-Dec 2017</b>	<b>+5</b>	<b>+125%</b>	<b>+7</b>	<b>+6.54%</b>	<b>+30</b>	<b>+150%</b>	<b>+6</b>	<b>+120%</b>
Jan-June 2020	6		130		33		8	
<b>Total change July-Dec 2016 to Jan-June 2020</b>	<b>+2</b>	<b>+50%</b>	<b>+23</b>	<b>+21.5%</b>	<b>+13</b>	<b>+65%</b>	<b>+3</b>	<b>+60%</b>

### No Right Turn

Tuesday, August 31, 2010

**OIA performance stats: Ministers**

For the past three months, I've been working on a project to compile performance statistics for Ministers' and gov results, for Ministers, are presented in the table below:

Minister	Requests	Excluded	Transferred	Complete	Incomplete	Late	Late & Incomplete	Mean	Median	On time
Christopher Finlayson	35	0	5	23	6	0	6	16	20	100.0%
Maura Williamson	82	1	8	77	6	3	6	16.7	16	96.1%
John Key	270	2	68	192	26	15	15	17	17	91.3%
Peter Dunne	25	1	9	12	3	1	1	17	18	91.7%
John Carter	311	10	5	141	2	2	2	16	16	85.2%
Heather Roy	46	19	0	26	2	4	4	18	19	84.0%
Simon Power	194	2	38	128	19	25	19	18	19	81.5%
Georgia To Heuheu	53	1	1	49	2	10	10	18.3	15	79.6%
David Carter	44	0	0	36	8	5	5	16.3	17	79.5%
Tamara Tuna	56	7	3	43	4	9	9	18.1	16	79.1%
Bill English	130	0	13	104	13	25	13	22.3	20	76.0%
Wayne Mapp	44	4	4	31	5	6	6	22	19.5	71.9%
Murray McCully	113	7	0	95	13	24	13	19.0	17	71.1%
Gene Taylor	286	1	0	275	9	70	9	20.4	17	71.0%
Tony Ryall	176	5	11	159	1	47	1	19.7	19	70.4%
Rodney Hide	79	0	4	65	1	33	1	17.7	20	64.6%
Patsy Wong	33	0	18	14	1	5	1	19.1	20	64.3%
Steven Joyce	126	6	9	95	14	34	3	22.2	20	63.0%
Nick Smith	132	5	2	122	3	46	0	21.1	20	62.3%
Nathan Guy	31	1	14	21	1	9	0	19.6	20	57.1%
Pia Sharples	84	0	0	53	31	10	24	42.9	20	55.8%
Phil Goff	26	0	0	24	4	11	0	26	27	54.2%
Kate Wilkinson	112	5	16	84	7	39	2	24.3	20	52.3%
Jonathan Coleman	99	48	9	30	3	19	1	20.5	20	50.0%
Tim Gossop	48	5	11	32	0	16	0	31.2	24.5	50.0%
Justin Collins	172	4	102	59	7	30	1	19.9	21	49.3%
Greg Brownlee	112	18	11	79	5	47	0	22.6	21	39.7%

All information was obtained from the relevant Ministers using the OIA. Requests is the total number of requests

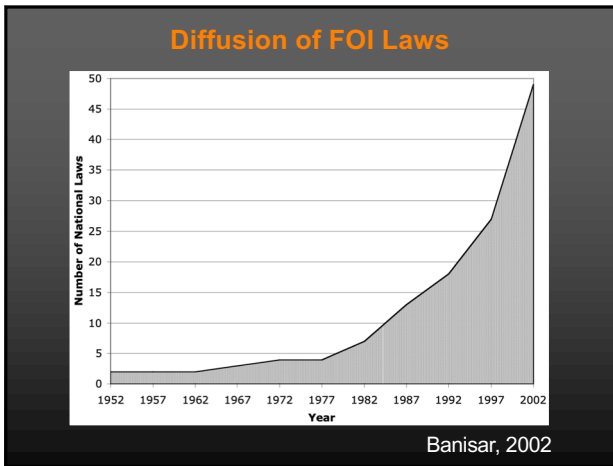
### Quality measures Queensland

**Quick Facts – Council of the City of Gold Coast**

Average number of times the RTI and IP Unit contacted the applicant	4.3 times per application
Average time between contacts with the applicant	5.5 business days
Average total duration of applications, from receipt of application to decision (including time required to make an application valid, time taken for third party consultations and extensions)**	29.1 business days
Percentage of contact with applicant made by email or phone for application processing activities (excluding application receipt acknowledgment notification and formal decision notification)	65% of any contacts that were made by email or telephone


A performance indicator of good practice – not a legal requirement.

Potential goal displacement?



## Rio 1992 – Principle 10 – Aarhus Convention

"Environmental issues are best handled with participation of all concerned citizens, at the relevant level. At the national level, each individual shall have appropriate access to information concerning the environment that is held by public authorities, including information on hazardous materials and activities in their communities, and the opportunity to participate in decision-making processes. States shall facilitate and encourage public awareness and participation by making information widely available. Effective access to judicial and administrative proceedings, including redress and remedy, shall be provided."



Principle 10 sets out three fundamental rights: access to information, access to public participation and access to justice, as key pillars of sound environmental governance.

## Tromsø Convention

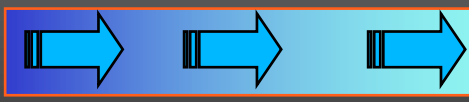


Council of Europe Convention on Access to Official Documents  
Tromsø, 18.VI.2009

**Preamble**

The member States of the Council of Europe and the other signatories hereto, Considering that the aim of the Council of Europe is to achieve greater unity between its members for the purpose of safeguarding and realizing the ideals and principles which are their common heritage;

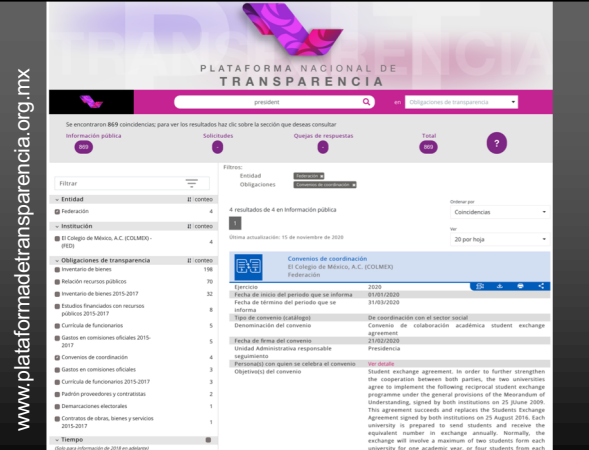
## Spectrum of Proactive Disclosure



Affirmative - Structured but Flexible - Unstructured Spontaneous

## Transparency and Access to Public Government Information Portal

I Estructura Organizativa	Operational organisational structure	II Funciones	This section presents the powers and attributes of the administrative units of the agencies and entities.
II Facultades		III Directorio	This section presents the monthly remunerations and the compensation system applicable to public servants and personnel hired for fees, as well as the resources of the agencies and entities.
III Directorio		IV Remuneración	This section presents the monthly remunerations and the compensation system applicable to public servants and personnel hired for fees, as well as the resources of the agencies and entities.
IV Remuneración		V Planes de Inversión	This section presents the goals and objectives of the agencies and entities.
V Planes de Inversión		VI Objetivos	This section presents the goals and objectives of the agencies and entities.
VI Objetivos		VII Programas de Subsidios	This section presents the information related to the subsidies, permits and authorizations granted by the agencies and entities.
VII Programas de Subsidios		VIII Contratos	This section presents the contracts entered into by the agencies and entities for the acquisition and leasing of goods and services, as well as public works.
VIII Contratos		IX Marcas Registradas	This section presents the information related to the trademarks, permits and authorizations granted by the agencies and entities.
IX Marcas Registradas		X Informes	This section presents the results of the audits carried out on the agencies and entities.
X Informes		XI Participación Ciudadana	This section presents the information related to the citizen participation, permits and authorizations granted by the agencies and entities.
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		L XXI Participación Ciudadana	This section presents the information related to the citizen participation, permits and authorizations granted by the agencies and entities.
		L XXII Información Financiera	This section presents the annual budget assigned to each agency and entity, as well as the general account for its execution.
		L XXIII Subsidios	This section presents the information related to the subsidies, permits and authorizations granted by the agencies and entities.
		L XXIV Informes	This section presents the results of the audits carried out on the agencies and entities.
		L XXV Participación Ciudadana	This section presents the information related to the citizen participation, permits and authorizations granted by the agencies and entities.
		L XXVI Información Financiera	This section presents the annual budget assigned to each agency and entity, as well as the general account for its execution.
		L XXVII Subsidios	This section presents the information related to the subsidies, permits and authorizations granted by the agencies and entities.
		L XXVIII Informes	This section presents the results of the audits carried out on the agencies and entities.
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PLATAFORMA NACIONAL DE TRANSPARENCIA

Comités de coordinación

Orden	Pagador el	Beneficiario	Concepto	Monto	
s/n	15-Jul-2005	11820	Leydi Santamaría	Pago de viático por gira en misión oficial a las provincias de Coclé, Herrera, Los Santos y Veraguas, para coordinar los Seminarios en Derechos Humanos y Procedimientos Penitenciarios. El 18 y 19 de julio de 2005.	\$2.50
s/n	15-Jul-2005	11819	César Carrasquillo	Pago de viático por gira en misión oficial a las provincias de Coclé, Herrera, Los Santos y Veraguas, para coordinar los Seminarios en Derechos Humanos y Procedimientos Penitenciarios. El 18 y 19 de julio de 2005.	\$2.50
s/n	15-Jul-2005	11793	Olga Del C. Alberg C. Caja Menuda	Pago del reembolso de la Caja Menuda de la Secretaría Administrativa, según comprobantes adjuntos. Ref. Remb. N1845-05	185.09

## Expenses claims - Panama

Los pagos han sido fiscalizados por la Contraloría General de la República a partir de febrero de 2000

Criterios de Búsqueda

Fecha	Beneficiario	Concepto	Monto
Hasta: 2005-12-31			
Desde: 2005-01-01			

Transacciones gestionadas durante la administración 2001/abril - 2001/abril (Lic. Juan Antonio Tejada)

Transacciones gestionadas durante la administración 1998 - 2001/marzo (Dr. Italo Antinori-Belasio)

Cheques Pagados por la Defensoría del Pueblo - Actualizada el 18 de Julio de 2005

Orden #	Pagador el	Beneficiario	Concepto	Monto	
s/n	15-Jul-2005	11820	Leydi Santamaría	Pago de viático por gira en misión oficial a las provincias de Coclé, Herrera, Los Santos y Veraguas, para coordinar los Seminarios en Derechos Humanos y Procedimientos Penitenciarios. El 18 y 19 de julio de 2005.	\$2.50
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Department for International Development  
Foreign, Commonwealth & Development Office

See more information about these transparency data

### Transparency data

## Department for International Development: spending over £500, August 2020

Published 27 October 2020  
Download CSV (1.3KB)

This preview only shows the first 1,000 rows and 50 columns. [Download the file to view its full contents.](#)

Transaction Date	Expense Type	Expense Area	Supplier Name	Transaction number	Amount
03/08/2020	Air fares	Humanitarian, Security and Migration Division	Corporate Provider	100049-102	£830.52
13/08/2020	Hardware-monitors	West and Southern Africa	Foreign & Commonwealth Office	100068-001	£675.84
13/08/2020	Hardware-monitors	West and Southern Africa	Foreign & Commonwealth Office	100068-001	£1,126.39
13/08/2020	Hardware-monitors	West and Southern Africa	Foreign & Commonwealth Office	100068-001	£1,786.69
13/08/2020	Hardware-monitors	West and Southern Africa	Foreign & Commonwealth Office	100068-001	£20,725.55

NPCC  
National Police Chiefs' Council

Home Office

FIND Strategy Board

Protective Marking Scheme for publication Scheme (Y/N) Not Protectively Marked  
Title & Version Y/N Strategy Board Minutes -  
T/Version Record of meeting  
Author & Warrant/Pay No Caroline Stoney, Home Office  
Date Created 09/01/20  
Date Review 09/01/25

### Open Minutes of Meeting

28<sup>th</sup> September 2019  
13:00-13:30  
MPS, London

Present:

**CORE MEMBERS**

ORGANISATION	MEMBER
NPCC	ACC Ben Swaggs (BS)
Home Office, representing the Home Secretary	Carl Jennings (CJ)
Association of Police and Crime Commissioners	Margyn (Jordani) (MJ) (teleconference) Alexandra Campbell (AC)

**APPOINTED MEMBERS (as set out in the Governance Rules)**

ORGANISATION	MEMBER
Commissioner of the Retention & Use of Biometric material	Paul Wiles (PW)
Commissioner of the Retention & Use of Biometric material representative	Lucy Bradshaw-Murrow (LB-M)
Forensic Science Regulator representative	Gillian Tully (GT)
Biometric and Forensic Ethics Group Chair	Chris Hughes (CH)

Page 1 of 3

Department of Health  
An Roinn Sláinte  
Máinistirí O Póist

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## Minutes of DoH Departmental Board Meetings

Date published: 29 June 2020  
Part of: DoH management and structure

Minutes of the DoH Departmental Board

Documents

- DOH Departmental Board Minutes - 14 February 2020  
PDF (39 KB)
- DOH Departmental Board Minutes - 20 December 2019  
PDF (30 KB)
- DOH Departmental Board Minutes - 18 October 2019  
PDF (28 KB)

Cabinet meetings

Agendas, minutes and papers from Welsh Government Cabinet meetings.

Part of: Welsh Government Administration  
First published: 18 July 2019  
Last updated: 14 August 2020

**In this collection**

- Cabinet meetings: 2020
- Cabinet meetings: 2019
- Cabinet meetings: 2018
- Cabinet meetings: 2017
- Cabinet meetings: 2016
- Previous administration

**RELATED**

- Government administration
- Cabinet committees and sub-committees

The Cabinet's policy is to conduct its business as openly as possible. Minutes and papers are published as soon as possible following clearance at the next meeting but no sooner than 6 weeks after the respective meeting. We do not include in the published versions of Cabinet papers or minutes, anything which:

- is commercially sensitive
- relates to the Welsh Government budget or other budgetary or financial matters
- contains or alludes to information received in confidence from a third party
- would otherwise cause substantial harm if disclosed

However, the documents which appear on this site are otherwise exactly the same as those considered by the Cabinet.

**Cabinet meetings: 2020**

Cabinet meeting: 1 October 2020  
13 November 2020 Meeting

Cabinet meeting: 28 September 2020  
13 November 2020 Meeting

Cabinet meeting: 21 September 2020  
6 November 2020 Meeting

Home > Public sector > Government administration > Cabinet Sub-Committee on European Transition and Trade meeting: 16 September 2020 > Cabinet Sub-Committee on European Transition and Trade meeting: 16 September 2020 (HTML)

MEETINGS

## Cabinet Sub-Committee on European Transition and Trade meeting: 16 September 2020

Minutes of the Cabinet Sub-Committee on European Transition and Trade meeting on 16 September 2020.

First published: 13 November 2020  
Last updated: 13 November 2020

**Contents**

**Present (via Teams)**

- Jeremy Miles MS (Chair)
- Ri Hon. Mark Drakeford MS
- Eliuned Morgan MS
- Julia James MS (until Item 5)
- Kirsty Williams MS
- Lesley Griffiths MS
- Rebecca Evans MS
- Vaughan Gething MS
- Dafydd Elis-Thomas MS

**Officials**

- Des Clifford, Director General, OFM
- Pierre Bisson, Director, European Transition



**Welsh Government Management Board meetings**

Minutes of meetings of the Welsh Government Management Board

Part of: Government administration  
First published: 21 October 2011  
Last updated: 9 November 2020

**In this collection**

- Welsh Government Board meetings: 2020
- Welsh Government Board meetings: 2019
- Welsh Government Board meetings: 2018
- Welsh Government Board meetings: 2017
- Welsh Government Board meetings: 2016
- Welsh Government Board meetings: 2015
- Welsh Government Board meetings: 2014
- Welsh Government Board meetings: 2013
- Welsh Government Board meetings: 2012
- Welsh Government Board meetings: 2011

Our board takes the key strategic decisions about how our organisation is developed to support the cabinet and ministers and ensure that we deliver what ministers expect.

**Welsh Government Board meetings: 2020**

Welsh Government Board Meeting: 23 October 2020  
6 November 2020 Meeting

Welsh Government Board Meeting: 11 September 2020  
6 November 2020 Meeting

**Decision reports:2020**

Summaries of decisions made by ministers

Part of: Decision reports  
First published: 2 January 2020  
Last updated: 20 November 2020

Search our decision reports using Ctrl + F.

**Studies on a development site in Ebbw Vale**

20 November 2020  
The Minister for Economy, Transport and North Wales has approved expenditure for technical studies on a development site in Ebbw Vale.

**Consultation on the Oldham Review**

20 November 2020  
The Minister for Housing and Local Government has approved a public consultation on the recommendations from the 'Oldham Review of the Arrangements for Dealing with Abused Members of Senior Officers within Local Government in Wales' and that a 12-week consultation period commences on 18 November.

**Safety camera enforcement**

20 November 2020  
The Deputy Minister for Economy and Transport has agreed to allocate grant funding for safety camera enforcement in Wales for 2020 to 2021.

**Australian DPMC file list**

Cabinet Division  
Cabinet Implementation Unit

File No.	File Title
2006/4430	BUDGET PROCESS AND REVIEW - LIAISON WITH DEPARTMENT OF FINANCE AND ADMINISTRATION - CABINET IMPLEMENTATION UNIT - 2006 - (CIU)
2006/4435	AUSAID TRAVEL GRANT - RETRIEVAL OF FUNDS FOR PMC OFFICERS OVERSEAS AND OVERSEAS VISIT TO PMC - CABINET DIVISION - 2005 TO 2008 - (CIU)
2006/4533	CIU MONITORING LIST 2006 - ADVICE TO PMO - BRIEFS AND WORKING PAPERS - 2006 - (CIU)
2006/4537	CIU REPORTING - PROCESS REVIEW - ADVICE TO PMO - BRIEFS AND WORKING PAPERS - 2006 - (CIU)

https://einnsyn.no

Simple search | Advanced search | Meeting calendar

Filter: Document type | Government | Municipality | County | Date

Result: 42 450 025 hits

Title	Organization/committee	From/to	Doc. type	Case no.	Published
Høring - Omorganisering i Utdanningspartiet	Kultur- og utdanningsdepartementet		Political case		23.11.2020
Høring - Omorganisering i Utdanningspartiet	Bystyrets sekretariat		Case presentation	2020/1697	23.11.2020
Høring - Omorganisering i Utdanningspartiet	Bystyrets sekretariat		Case	2020/1697	23.11.2020

Simple search | Advanced search | Meeting calendar

New Zealand

Filter: Document type | Government | Municipality | County | Date

Result: 1 843 hits

Title	Organization/committee	From/to	Doc. type	Case no.	Published
1710 - Conference call proposed by the EU for Wednesday 14 October 2020 - proposed Council decision	Norwegian Environment Agency	To: Miljødirektoratet From: Ministry for P...	Incoming	2020/9131	12.11.2020
Veiksel om anslag på grunn av manglende opplysnin...	Norwegian Labour Inspection Authority	To: Cable Jones From: Arbeidstilsynet	Outgoing	2020/9723	11.11.2020
Spør på spørsmål om koronavirus (Covid-19) - Karantener og...	The Norwegian Institute of Public Health	To: Ole Jendal	Outgoing	2020/12472	07.11.2020
Grutulasjonsbrev	Office of the Prime Minister	To: New Zealand's state...	Outgoing	2020/1835	06.11.2020
ACTS ON meeting outcomes document and November date...	Ministry of Foreign Affairs	To: FRATER, Charlotte, Ministry of For...	Outgoing	2019/7401	02.11.2020
Valg i New Zealand - Ren Labour-regjering? Store økonomiske utfordringer	Ministry of Petroleum and Energy	From: Ambassaden i Canberra	Incoming	2016/389	27.10.2020
Spørsmål om AS-kommunikasjon - New Zealand - PHOTONIC 2...	Norwegian Communications Authority	To: Ministry of Business, Innovation and...	Outgoing	2020/2360	21.10.2020

Simple search | Advanced search | Meeting calendar

New Zealand

Search result

Case: Hilsener, gratulasjons- og avskjedsbrev til/fra utlandet - politikere, statsledere og ambassader  
mv. - 2020 - Regjeringen Solberg - mappe 3  
Case no. 2020/1835  
There are 46 documents in this case

Organization: Office of the Prime Minister  
Tel: 22 24 40 33  
Email: postmottak@pmk.dep.no  
address Postboks 8001 Dep 0030 Oslo

Title	Doc. no.	From/to	Doc. type	Document date	Record date	Published	Exception basis
Grutulasjonsbrev	47	To: USA's pålittelege president	Outgoing document	09.11.2020	11.11.2020	19.11.2020	Order
Grutulasjonsbrev	46	To: Bolivia's president	Outgoing document	09.11.2020	10.11.2020	18.11.2020	Order
Grutulasjonsbrev	48	To: Malis statsminister	Outgoing document	04.11.2020	09.11.2020	17.11.2020	Order
Grutulasjonsbrev	45	To: New Zealand's statsminister	Outgoing document	29.10.2020	30.10.2020	06.11.2020	Order



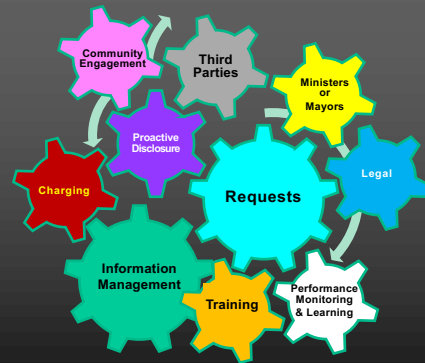
### Onora O'Neill

"Transparency mandates *disclosure* or *dissemination*, but does not require effective communication with any audience."

"Disclosure and dissemination may leave 'audiences' unaware that there has been communication, unable to understand what was communicated, unable to see whether or how it was relevant to them, or (at worst) misinformed or disinformed. The fact that some others - often the expert - can grasp what is disclosed in order to achieve transparency... may help encourage trustworthiness, but is unlikely to be enough for placing and refusing trust intelligently. For even where information and informants are trustworthy, transparency by *itself* may leave many with little reason to trust, because it does not even aim to put them in a position to judge matters for themselves, or to follow, check or challenge the information disclosed."

### Alignment - Congruence

- Records management and archives
- Copyright
- Re-use
- Civil Service Code of Practice / Code of Conduct
- Secrecy clauses in other legislation
- Data protection / privacy
- Policies on public participation / engagement



### Risk of fixing parts of a system

In general, those who make public policy and engage in public decision making do not understand that improvement in the performance of the parts of a system taken separately may not, and usually does not, improve the system as a whole. In fact, it may make system performance worse or even destroy it.

Transforming the Systems Movement, Russell L. Ackoff, 26 May 2004. Paper presented at the 3rd International Conference on Systems Thinking in Management, 19 - 21 May 2004

### A system of open government

A project to research the issues involved in designing a coherent and effective system for open government in Aotearoa New Zealand.

What do people inside and outside government think will make our governance systems more open?

Funded by the NZ Law Foundation

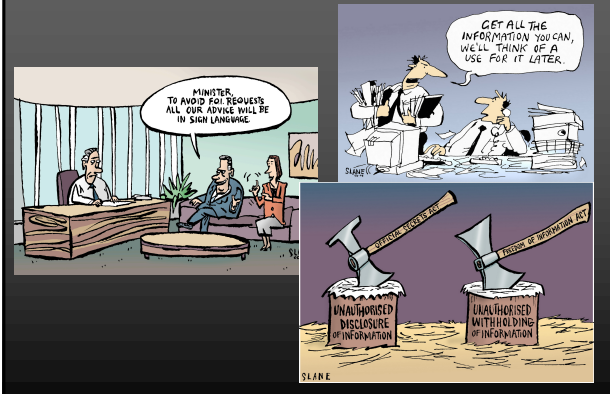


Website: [opengovt.nz](http://opengovt.nz)

Email: [hello@opengovt.nz](mailto:hello@opengovt.nz)

Encrypted email: [opengovsystem@protonmail.com](mailto:opengovsystem@protonmail.com)

### Ministers' & Officials' perspectives



### Requester's perspective



### Regulator's perspective



### Tips

**Do:**

- Document how you interpreted the scope of the request.
- Document the search terms you used, and the systems you searched, to find the information.
- Document your reasons for thinking that the test for a withholding ground have been met.
- Explicitly document your weighing of the public interest factors favouring release, against withholding.
- Provide all of the above to the requester in your response.

**Don't:**

- Require requesters to provide proof of eligibility. Unnecessary, and makes it look like an agency is acting in bad faith.
- Provide info in image-only PDFs with a 'Released under the OIA' watermark. It's inaccessible and contrary to the spirit of the law.